Attaining Tenure & Rank

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The Ks of academia

- Know your stuff
- Know your department
- Know your college
- Know your university
- Know yourself

Know your stuff

- Your advisor's name only will help for so long
- You are the expert in your area
 - But your colleagues may not be readily impressed (that's your job)
 - Lead author on papers; PI on grants
- Develop and teach good courses
 - Students talk, and they talk a lot
- If you know your stuff → Grad students will want to work with you

Know your department

- Understand how the department works
 - Faculty & staff
- Understand the department's leadership
 - Know the power players
- Understand the ground rules
 - All the rules that is...
- Make good colleagues
- Respect the work others

Know your college

- Understand how the college works
- Understand policies that affect you
 - Tenure & promotion policies (you don't make them)
- Meet with your dean when appropriate
- Meet faculty (including chairs) from other units
 - Meet one new person outside your department every week for one year
- Sign up for committees, when appropriate
- Find collaboration opportunities outside your unit

Know your university

- How the university works
 - President, provost, vice provost, etc.
 - Understand the overall organization
 - Is there an office of grants and contracts?
- Identify resources that can help you advance your career
- Get out of your comfort zone
- Meet one person from another unit once a week
- Sign up for university-wide activities

Know yourself

- Are you really that good at what you do?
- Can you improve your English?
- Can you really teach good classes?
 - Invite your colleagues to your class
 - Invite good teachers to your class
- Of course you know more than your students
 - Don't show off; they don't really care
- Can you function in this new environment?
- Can you function with your team?
- Is your family happy?